
***Implementing SBIRT through Integration with Primary
& Specialty Medical Care:***

July 2016

Disclosure of Relevant Financial Relationships

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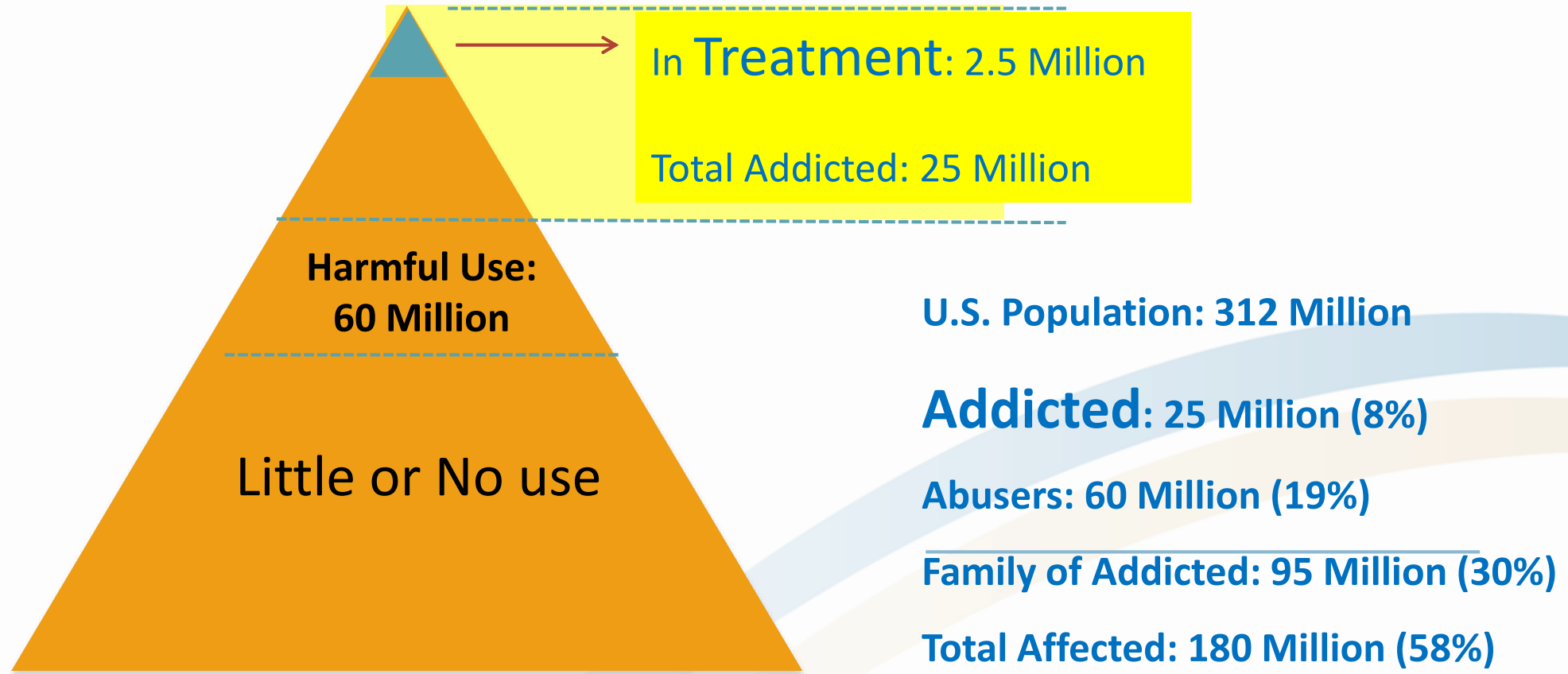
Date of Activity: July 13, 2016

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What we Hope to Learn Today

- Why is Integration Important?
- Models or Phases of Integration
- Components of SBIRT model
- Barriers and Challenges

Population Prevalence



We've Come a Long Way from This...



The Moral Model of Addiction

...to This



**Addiction is a
Brain Disease**

But Not From This...



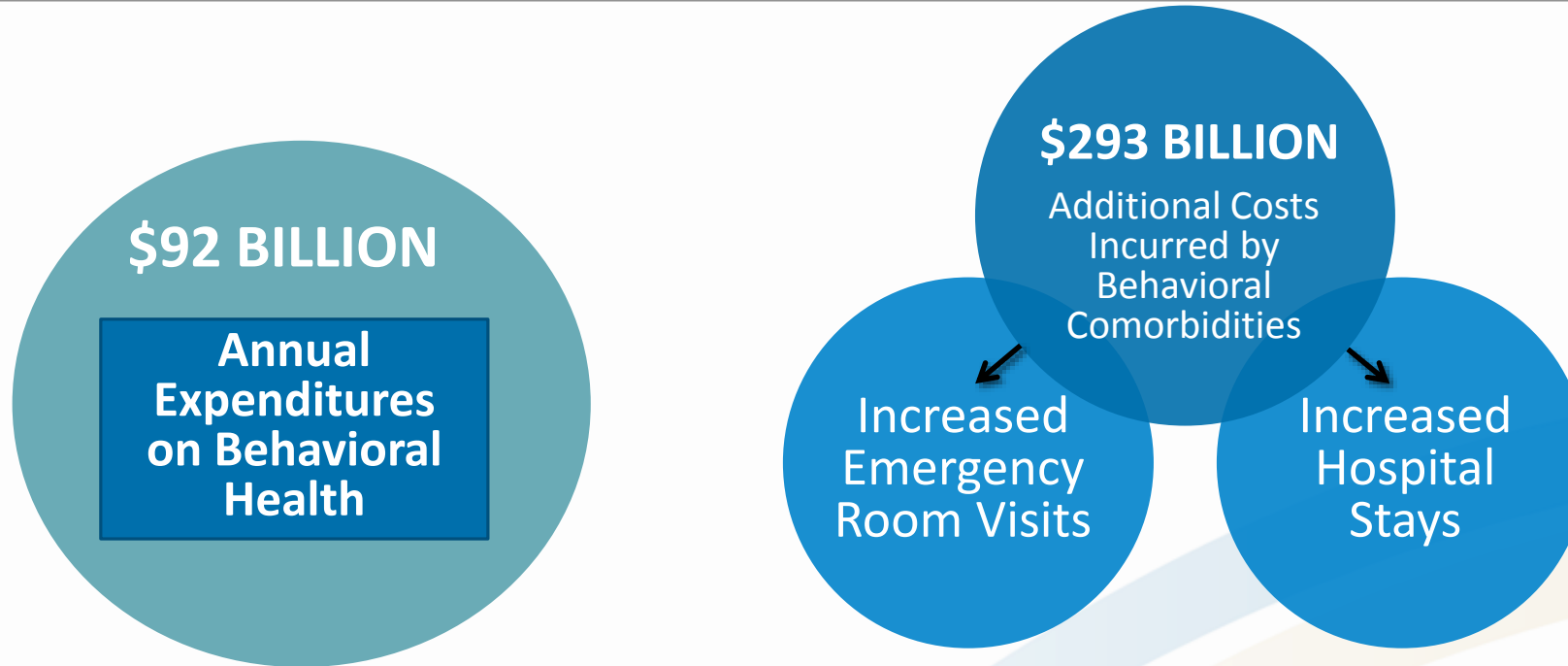
**The Acute Care
Treatment Model
for a Chronic
Disease**

MH/SUD Patients are High Cost

**Patients with MH/SUD cost 2-3 times more
(\$1,000 PMPM compared to \$400 PMPM)**

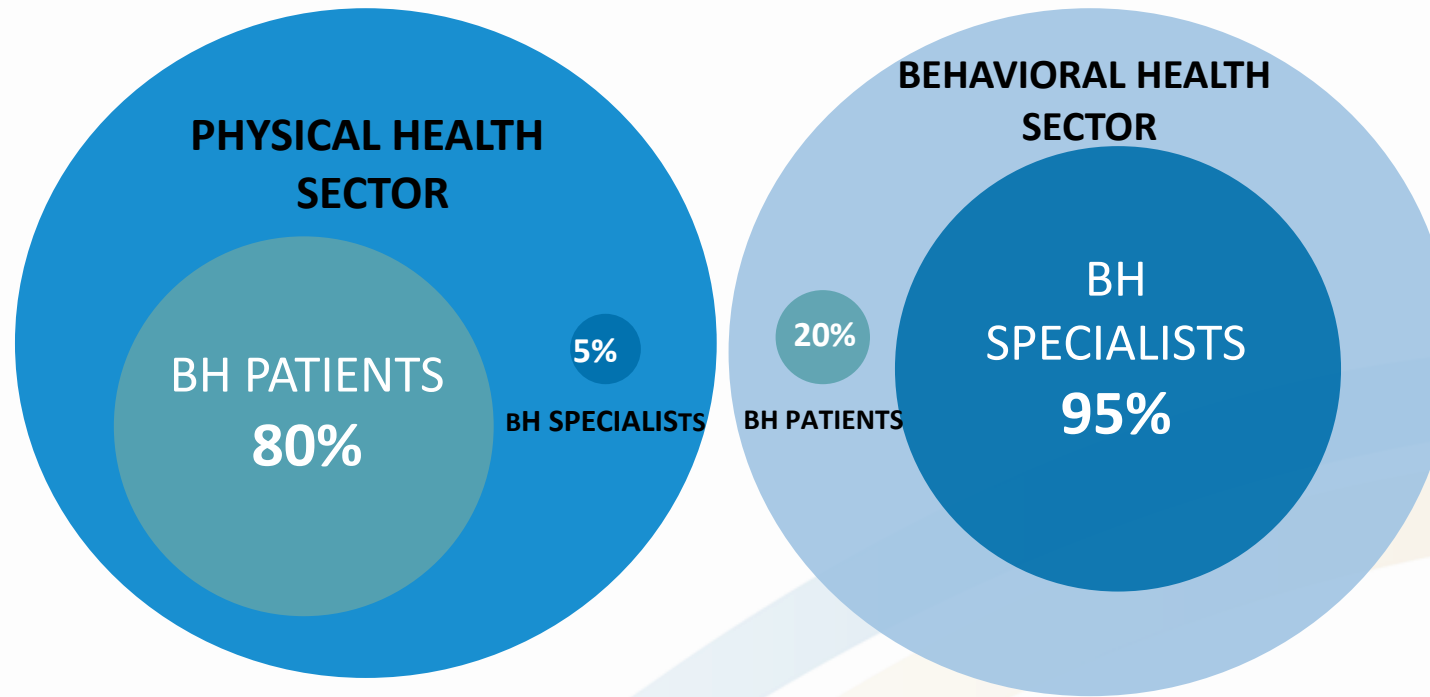
**Most of added cost is facility based (ER &
Inpatient) for medical care**

What This Means and Why it Matters



Milliman Report 2014

BH Specialist-Patient Mismatch



Hospital “Medical” Admissions* with BH Comorbidity

<i>Care Delivery Systems</i>	Number of Hospitals	Total Adm/Yr	% BH	Longer BH vs. non-BH ALOS	Higher BH vs. non-BH Readmits	Sitter Use
System 1	>10	135,000+	26%	1.1	35%	\$6.0M
System 2	1	19,000+	36%	1.2	40%	\$3.1M
System 3	4	34,500+	29%	1.3	70%	\$.42M
System 4	5	40,000+	26%	1.8	30%	\$2+M
System 5	1	19,000+	23%	0.6	45%	

*medical and surgical admissions to 5 general hospital systems in the US, excluding neonate and primary psychiatric admissions

Cartesian Solutions, Inc., 2012-2013

30 Day Readmission Rates by Diagnosis (18-64 y.o. Medicaid)

Diagnosis	% of Total Adm.	Cost in MM	Readm Rate/100 Admits
Mood Disorders	6.2	\$286	19.8
Psychotic Disorders	5.3	\$302	24.9
Alcohol/Drug	5.2	\$244	45.1
Diabetes	3.5	\$251	26.6
Pregnancy Comp	3.2	\$122	8.4
CHF	2.8	\$273	30.4
COPD	2.4	\$178	25.2

Agency for Healthcare Research & Quality April 2014

Impact of BH Comorbidity in Patients with Chronic Medical Conditions

<u>Patient Groups</u>	<u>Annual Cost of Care</u>	<u>Illness Prev.</u>	<u>% with Comorbid BH Condition*</u>	<u>Annual Cost with BH Condition</u>	<u>% Increase with BH Condition</u>
Arthritis	\$5,220	6.6%	36%	\$10,710	94%
Asthma	\$3,730	5.9%	35%	\$10,030	169%
Cancer	\$11,650	4.3%	37%	\$18,870	62%
Diabetes	\$5,480	8.9%	30%	\$12,280	124%
CHF	\$9,770	1.3%	40%	\$17,200	76%
Migraine	\$4,340	8.2%	43%	\$10,810	149%
COPD	\$3,840	8.2%	38%	\$10,980	186%

*Approximately 10% receive evidence-based mental condition treatment

We Can Do Better



IOM Quality Chasm 2003 Report

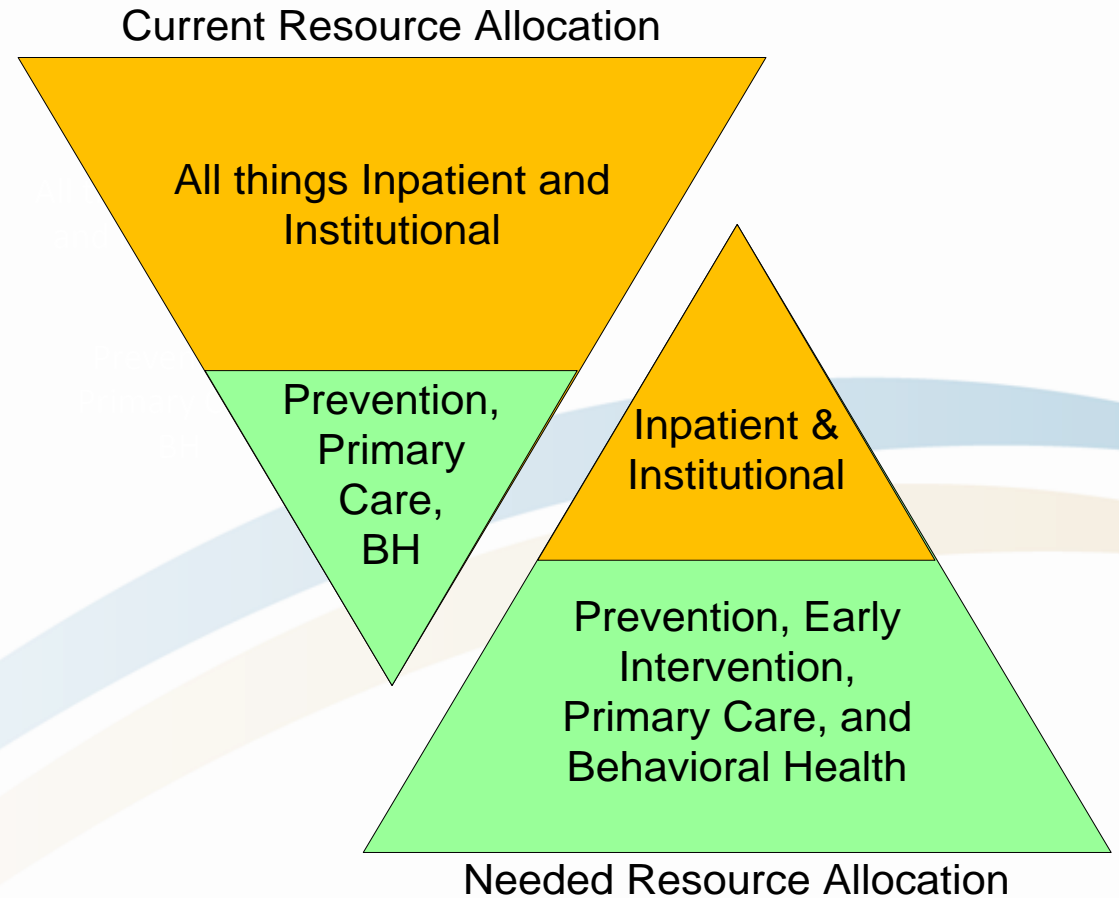
“Current care system can’t do job”

“Trying harder (doing the same thing) will not work”

“Changing care systems will/might”

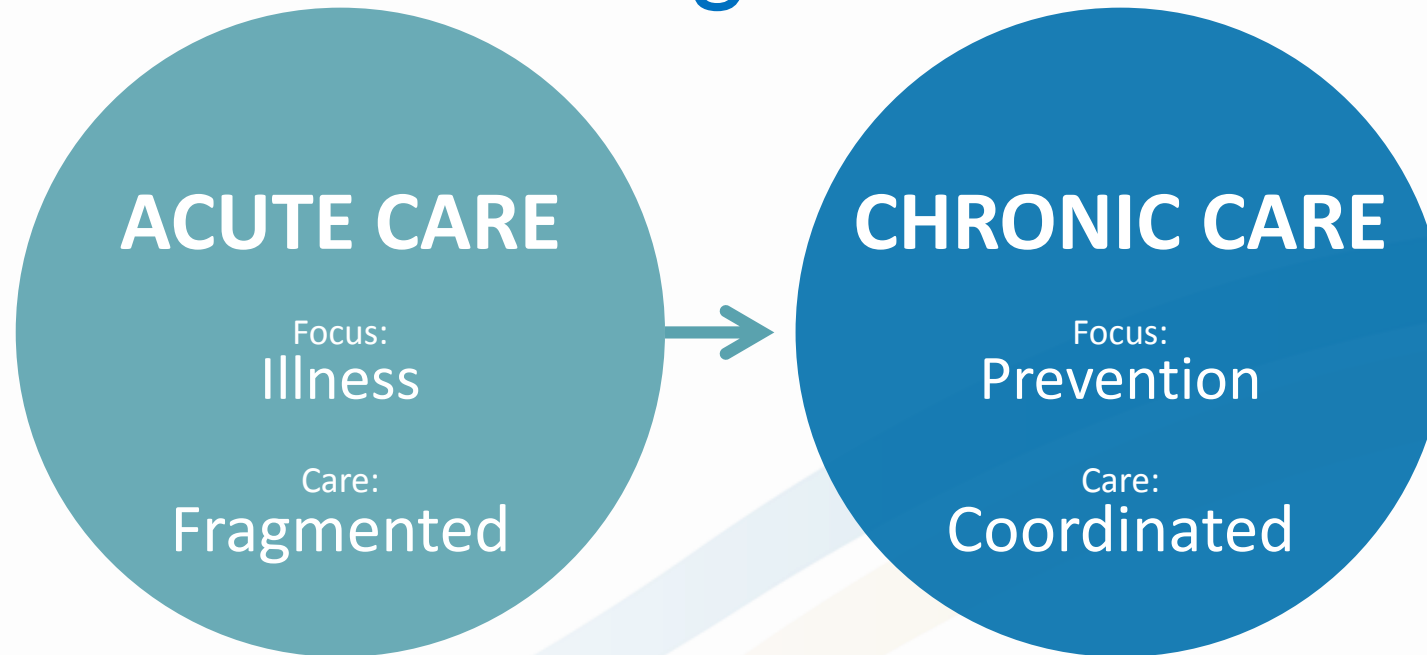
Inverting the Triangle

Moving from focus on acute inpatient to early intervention, primary care and extended engagement



Transition in Health Care

Paradigm Shift



Factors Compelling Integration

- Service system can't accommodate demand or need
- More seek help for MH problems in primary care
- As many people need SU treatment as diabetes, but 18.3 percent vs. 84 percent receive care
- Failure of Referral Conversions
- Stigma Endures
- Behavioral Factors in Chronic Disease Management

Levels of “Integration”

- Level 1: Minimal Collaboration--Separate Systems, little communication
- Level 2: Distance-Collaboration--Separate Systems, periodic communication
- Level 3: Onsite Collaboration--Co-location, still separate; infrequent communication
- Level 4: Partial Integration--Same site, common scheduling/charting, but BH and medical still seen as separate entities
- **Level 5: Full Integration--Same site, same vision, same team, a fully unified practice**

Integrated Model

Traditional Model

Population Management

15-20 min. visits

1-3 visits and done

No limit # patients/day

Open Access-Same Day Visit

Interruptible

Instruct, Guide, Enhance

Specialty Care

45-60 min. visits

5 or more visits

5-7 patients/day

Waiting Lists

Do Not Disturb

Diagnose and Treat

Integrated Model

Traditional Model

Therapeutic Relationship not Focus

Visit Primarily Medical

Stigma Minimal

Interventions Support Med Providers

Referrals from Med Providers

Patient “Ownership” is Shared

Provider Moves Rapidly between activity

Therapist-Patient Relationship Critical

Visit specific to BH Issue

Stigma Usually Very High

Interventions Rarely involve Med Providers

Referrals from Community, Family, Self

Clinician “Owns” the Patient

Clinician Can Focus on 1-1 Interaction

Integrated Model

MI, CBT & Solution Focused Approaches

Documentation in Unified Record

PCP Always Involved

Traditional Model

Varies Based on Clinician Preference

BH documentation stands alone

PCP Hardly Ever Involved

Best of All

NO CANCELLATIONS VS. 20-30% CANCELLATION RATE

Gosnold's Primary Care Integration

- Clinicians received PG certification in “Primary Care Integration” through UMass Medical School
- Provide integrated behavioral services at:
 - ❖ 2 Federally Qualified Health Centers
 - ❖ Ob-Gyn Office
 - ❖ Pediatric Practice
 - ❖ Family Medicine Practices (2)

What is SBIRT?

- **Screening** to identify risk
- **Brief Intervention** to raise risk awareness & motivates to action
- **Referral** to help patients access specialized care

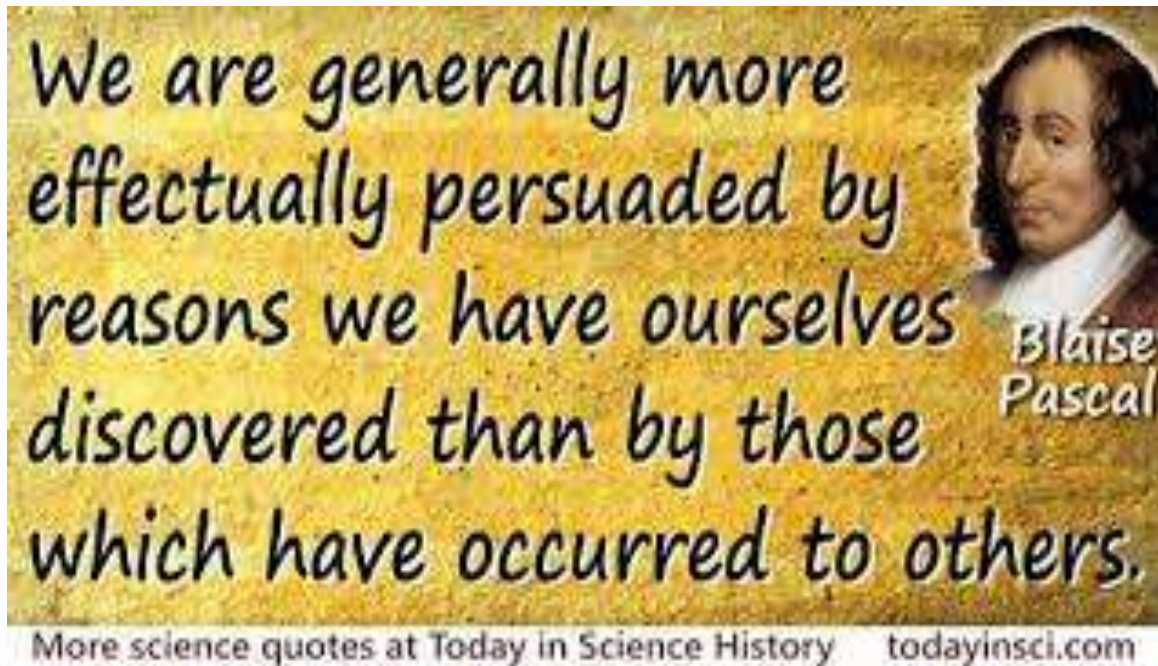
- Enables early identification → *preventive care*
- Offers systematic approach to address issues → avoids “judgment call”
- Repeat use can reflect improvement or worsening of symptoms

Common Screening Tools

- Patient Health Questionnaire (PHQ-9),
 - The Generalized Anxiety Disorder (GAD-7) ,
 - Screen for Child Anxiety Related Disorders (SCARED)
 - Primary Care Posttraumatic Stress Disorder Screen (PC-PTSD),
 - Alcohol Use Disorders Identification Test (AUDIT) or CRAFFT ,
 - Edinburgh Postnatal Depression Scale (EPDS), Pediatric Symptom Checklist
- Patient Stress Questionnaire** combines PHQ9, GAD7, PC-PTSD, and AUDIT

Brief Interventions

Motivate patient to action (enter treatment, modify behavior, think differently)



- **DBT Skill Acquisitions:**
 - Emotion Regulation
 - Distress Tolerance
 - Interpersonal Effectiveness
 - Core Mindfulness

Express Empathy- non judgmental stance, active listening

Develop Discrepancy between use and goals/values/beliefs

Principles of MI

Roll with Resistance— avoid debate, affirm autonomy

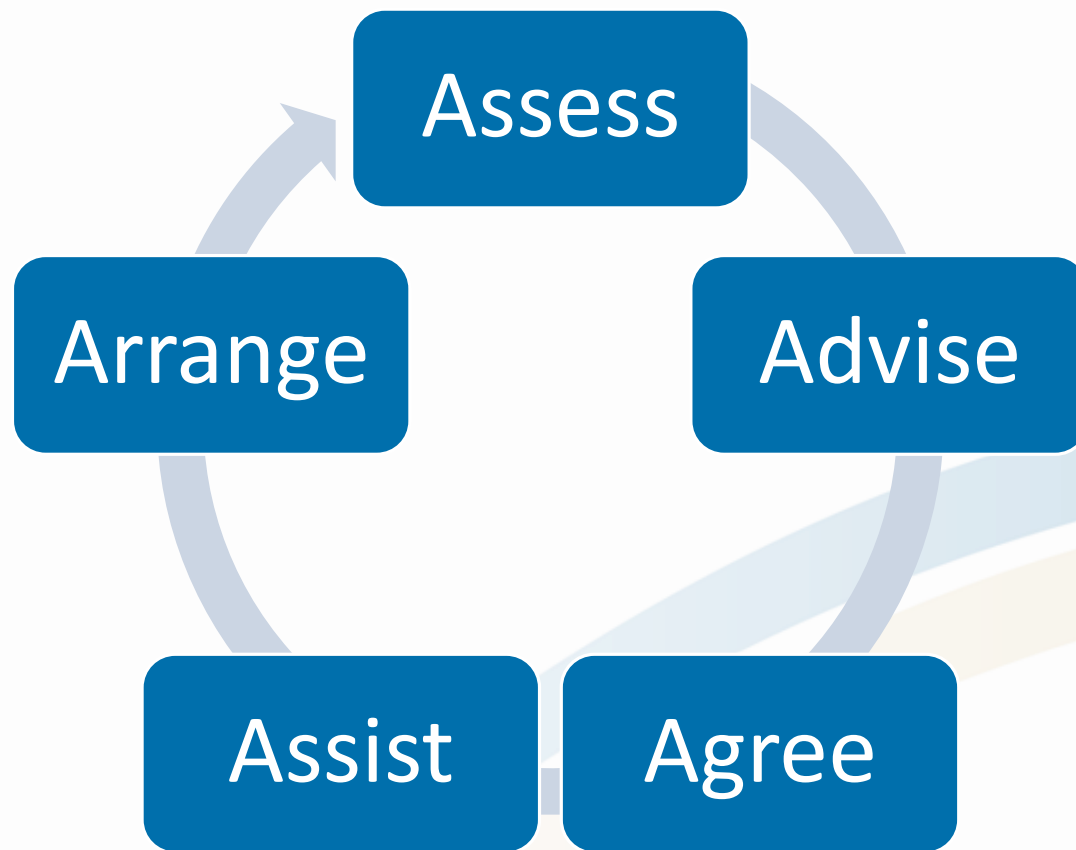
Support Self Efficacy- express confidence and past successes

The Toolkit of Interventions



- 1) Relaxation Training
- 2.) Goal Setting
- 3.) Cognitive Disputation
- 4.) Motivational Interviewing Strategies
- 5.) Problem Solving
- 6.) Self-Monitoring
- 7.) Behavioral Self-Analysis
- 8.) Stimulus Control
- 9.) Assertive Communication

The 5 A's Model of Behavioral Change



Referral to Treatment

- Patients prefer returning to the physician's office.
- Better screening, earlier intervention, less need for referral
- When we do refer out, compliance rates are higher
- Better coordination across disciplines, **SOME OF THE TIME!**
- Overcoming the PCP lack of confidence in BH providers.

Barriers and Challenges

- Primary & BH systems/practitioners cultures
- Lack of clinician training in a different service setting
- Clinicians Unable to Adapt to PCP Setting
- Information sharing/Electronic Health Record
- Issues of Confidentiality and Space
- Financing and Reimbursement

We Have What Health Care Systems Need

- Expertise in Specialty Areas of SUD & MH
- Understanding & we Know How to Talk to Patients
- Knowledge of Community Resources
- Improve Engagement/Compliance
- Reduce Use of High Cost Resources
- Help Medical Practitioners Understand BH Links to Disease
- **HELP PATIENTS BEFORE THEY'RE IN CRISIS**

Self Management Tools

ACHES—measures progress, educates, maintains engagement, networks patients.

My Strength

Steps Away

Sober Grid



Get and give support through group chats, peer support, blogs and wall posts.



Tele-Mental Health

We'll never be able to have a therapeutic relationship with a video screen. Patients want to have that face to face connection with their therapist.



BH Screening in a Kiosk

Who's going to sit at a kiosk to get health services? That will never happen!

Attendant Call Light
Privacy Handset
Blood Pressure Cuff
Keyboard
Electronic Signature Pad
Handicapped Accessible Seat with Weight Scale



MAG Card Reader
Touch Screen
Thermometer
Breathalyzer
Thumbprint Verification Device
Emergency Call Light

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